Ventura County Community Foundation and Subsidiaries

Consolidated Financial Statements and Supplementary Information

September 30, 2023 (With Comparative Totals for 2022)



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INDEPENDENT AUDITOR'S REPORT

Board of Directors Ventura County Community Foundation and Subsidiaries Camarillo, California

Opinion

We have audited the accompanying consolidated financial statements of Ventura County Community Foundation and Subsidiaries (the "Foundation"), which comprise the consolidated statement of financial position as of September 30, 2023, and the related consolidated statements of activities, functional expenses, and cash flows for the year then ended and the related notes to the consolidated financial statements.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Ventura County Community Foundation and Subsidiaries as of September 30, 2023, and the changes in their net assets and their cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Ventura County Community Foundation and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Change in Accounting Principle

As discussed in Note 2 to the financial statements, the Foundation has elected to change its method of accounting for the fair value measurement of investments in 2023 by adopting Financial Accounting Standards Board ("FASB") Accounting Standards Update ("ASU") 2015-07 and its related updates, *Fair Value Measurement (Topic 820): Disclosures for Investments in Certain Entities that Calculate Net Asset Value per Share (or Its Equivalent)*. The Foundation has also adopted FASB Accounting Standards Codification ("ASC") 842, *Leases*, on October 1, 2022 using the modified retrospective method as described in Note 2 to the financial statements. Our opinion is not modified with respect to these matters.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Ventura County Community Foundation's ability to continue as a going concern within one year after the date that the consolidated financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of Ventura County Community Foundation's internal control. Accordingly, no such
 opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Ventura County Community Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The information on pages 31 - 32 is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Report on Summarized Comparative Information

We have previously audited Ventura County Community Foundation's 2022 consolidated financial statements, and we expressed an unmodified audit opinion on those audited consolidated financial statements in our report dated March 21, 2023. In our opinion, the summarized comparative information presented herein as of and for the year ended September 30, 2022, is consistent, in all material respects, with the audited consolidated financial statements from which it has been derived.

Armanino^{LLP}

Los Angeles, California

amanino LLP

March 28, 2024

Ventura County Community Foundation and Subsidiaries Consolidated Statement of Financial Position September 30, 2023

(With Comparative Totals for 2022)

		2023	 2022
ASSETS			
Cash and cash equivalents Contributions receivable, net Prepaid and other assets Investments Planned giving Interest rate swap asset Fixed assets, net of accumulated depreciation	\$	4,484,559 6,819,816 243,373 179,087,176 638,565 1,252,545 8,052,836	\$ 5,617,932 2,235,740 244,989 161,316,446 553,227 1,104,644 8,176,906
Total assets	\$	200,578,870	\$ 179,249,884
LIABILITIES AND NET ASSETS			
Liabilities Accounts payable and accrued expenses Grants payable Notes payable Funds held for designated purpose (Note 5) Funds held as agency endowments Planned giving liability Tenant security deposits Total liabilities	\$	405,657 579,017 4,156,121 23,611,111 20,575,152 315,887 66,663 49,709,608	\$ 478,622 2,778,764 4,280,856 15,277,778 19,380,129 319,844 58,730 42,574,723
Net assets Without donor restrictions Funds under management General Total without donor restrictions With donor restrictions Total net assets		130,162,157 10,061,219 140,223,376 10,645,886 150,869,262	 122,053,267 9,546,435 131,599,702 5,075,459 136,675,161
Total liabilities and net assets	\$	200,578,870	\$ 179,249,884

Ventura County Community Foundation and Subsidiaries Consolidated Statement of Activities For the Year Ended September 30, 2023 (With Comparative Totals for 2022)

	Without Donor Restrictions	With Donor Restrictions	2023 Total	2022 Total
Revenues, gains and other support	Restrictions	Restrictions	10111	Total
Revenue and other support				
Contributions, grants and bequests	\$ 4,348,453	\$ 7,256,967	\$ 11,605,420	\$ 19,003,258
Rental income	995,573	-	995,573	914,734
Management fees	287,444	<u>-</u>	287,444	388,048
Total revenue and other support	5,631,470	7,256,967	12,888,437	20,306,040
Investment gain (loss), net of expenses	13,437,800	902,465	14,340,265	(22,529,332)
Net assets released from restriction	2,589,005	(2,589,005)	-	_
Total revenues, gains, and other support	21,658,275	5,570,427	27,228,702	(2,223,292)
Functional expenses				
Program services				
Grantmaking and distributions	10,497,879	_	10,497,879	13,620,613
Other program services	1,696,397	_	1,696,397	1,350,824
Total program services	12,194,276		12,194,276	14,971,437
Supporting services	·			
Management and general	680,688	-	680,688	647,102
Fundraising	307,538	<u>-</u>	307,538	258,023
Total support services	988,226		988,226	905,125
Total functional expenses	13,182,502		13,182,502	15,876,562
Change in net assets from operations	8,475,773	5,570,427	14,046,200	(18,099,854)
Non-operating				
Change in value of interest rate swap	147,901	-	147,901	1,412,594
Debt forgiveness	-	-	-	2,000,000
Realized gain on sale of property				121,450
Total non-operating	147,901		147,901	3,534,044
Change in net assets	8,623,674	5,570,427	14,194,101	(14,565,810)
Net assets, beginning of year	131,599,702	5,075,459	136,675,161	151,240,971
Net assets, end of year	\$140,223,376	\$ 10,645,886	\$150,869,262	\$136,675,161

Ventura County Community Foundation and Subsidiaries Consolidated Statement of Functional Expenses For the Year Ended September 30, 2023 (With Comparative Totals for 2022)

		Program Service	S		Supporting Service			
	Grantmaking and Distributions	Other Program Services	Total Program Services	Management and General	Fundraising	Total Support Services	2023 Total	2022 Total
Personnel expenses								
Salaries and wages	\$ 860,246		\$ 1,274,259	\$ 276,966	\$ 206,351	\$ 483,317	\$ 1,757,576	\$ 1,706,227
Payroll taxes	59,744	31,700	91,444	19,235	14,331	33,566	125,010	112,627
Employee benefits	40,018	30,160	70,178	12,884	9,600	22,484	92,662	94,351
Retirement plan contributions	38,088	19,657	57,745	12,265	9,136	21,401	79,146	80,572
Total personnel expenses	998,096	495,530	1,493,626	321,350	239,418	560,768	2,054,394	1,993,777
Grants	9,273,929	-	9,273,929	-	-	-	9,273,929	12,434,872
Other professional services	18,901	259,219	278,120	66,303	7,138	73,441	351,561	96,426
Repairs and maintenance	2,686	232,483	235,169	20,693	-	20,693	255,862	209,066
Depreciation and amortization	-	200,795	200,795	2,870	-	2,870	203,665	203,832
Interest expense	-	152,222	152,222	_	-	-	152,222	181,633
Advertising and public relations	46,340		106,717	25,343	18,762	44,105	150,822	70,269
Utilities	-	150,333	150,333	_	-	-	150,333	137,031
Insurance	1,870	14,738	16,608	99,326	449	99,775	116,383	107,239
Information technology	54,183	26,172	80,355	17,444	12,997	30,441	110,796	95,773
Legal fees	34,379	28,757	63,136	21,104	20,758	41,862	104,998	76,858
Training, membership and								
conferences	44,097	1,848	45,945	26,284	3,938	30,222	76,167	86,999
Accounting fees	-	3,944	3,944	65,985	-	65,985	69,929	79,780
Property management fees	-	43,672	43,672	-	-	-	43,672	40,115
Office supplies	4,820	8,840	13,660	1,552	901	2,453	16,113	10,469
Telephone	7,491	3,619	11,110	2,412	1,797	4,209	15,319	18,703
Property taxes	-	10,155	10,155	-	· -	-	10,155	6,578
Life insurance	5,000		5,000	3,844	-	3,844	8,844	9,250
Printing and copying	3,497	1,689	5,186	1,126	839	1,965	7,151	7,996
Bank charges	2,091	1,274	3,365	672	502	1,174	4,539	4,266
Rent		-	´ -	4,380	-	4,380	4,380	4,311
Travel	499	342	841	· -	39	39	880	995
Miscellaneous		388	388				388	324
	\$ 10,497,879	\$ 1,696,397	\$ 12,194,276	\$ 680,688	\$ 307,538	\$ 988,226	\$ 13,182,502	\$ 15,876,562

Ventura County Community Foundation and Subsidiaries Consolidated Statement of Cash Flows For the Year Ended September 30, 2023 (With Comparative Totals for 2022)

		2023		2022
Cash flows from operating activities				
Change in net assets	\$	14,194,101	\$	(14,565,810)
Adjustments to reconcile change in net assets to net cash	,	, - , -	•	())-
provided by operating activities				
Depreciation and amortization		203,665		203,832
Realized and unrealized (gains) losses on investments		(10,731,710)		28,395,203
Realized gain on property held for sale		-		(121,450)
Unrealized gain on interest rate swap		(147,901)		(1,412,594)
Amortization of note payable discount		311		312
Debt forgiveness		-		(2,000,000)
Changes in operating assets and liabilities				
Contributions receivable		(4,584,076)		(1,635,740)
Prepaid and other assets		1,616		227,006
Planned giving		(85,339)		102,343
Accounts payable and accrued expenses		(72,965)		(219,542)
Grants payable		(2,199,746)		2,329,777
Funds held for designated purpose		8,333,333		9,548,611
Funds held as agency endowments		1,195,023		(3,011,225)
Planned giving liability		(3,957)		(16,751)
Tenant security deposits		7,933		(2,346)
Deferred revenue		-		(25,000)
Net cash provided by operating activities		6,110,288		17,796,626
Cash flows from investing activities				
Proceeds from sale of investments		28,744,896		21,309,749
Proceeds from property held for sale		, , , , <u>-</u>		751,450
Purchase of fixed assets		(79,595)		(4,991)
Purchase of investments		(35,783,916)		(38,171,108)
Net cash used in investing activities		(7,118,615)		(16,114,900)
Cash flows from financing activities				
Principal payments on note payable		(125,046)		(120,656)
Net cash used in financing activities		(125,046)		(120,656)
The cash ased in maneing activities	_	(123,010)		(120,030)
Net increase (decrease) in cash and cash equivalents		(1,133,373)		1,561,070
Cash and cash equivalents, beginning of year		5,617,932		4,056,862
Cash and cash equivalents, end of year	\$	4,484,559	\$	5,617,932
Supplemental disclosure of cash flow inform	nation	1		
Cash paid during the year for interest	\$	152,222	\$	181,633
Cash para during the year for interest	Ψ	132,222	Ψ	101,033

1. NATURE OF OPERATIONS

Ventura County Community Foundation (the "Foundation"), was formed to provide a vehicle through which contributions and bequests can be made for charitable and related purposes, primarily in Ventura County, enabling and promoting philanthropy to improve our communities, with the provision that these funds would be administered and distributed by an independent organization. The Foundation is a fiduciary to more than 600 individual funds, each established with a gift instrument describing either the general or specific purpose for which grants are made.

The Foundation is the sole member of the VCCF Nonprofit Center LLC ("VCNC"), which houses 14 nonprofit organizations and provides conference room space to over 3,000 nonprofits in its community and is described more fully in Note 2.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Change in accounting principles

The Foundation has adopted Financial Accounting Standards Board ("FASB") Accounting Standards Update ("ASU") 2015-07 and its related updates, Fair Value Measurement (Topic 820): Disclosures for Investments in Certain Entities that Calculate Net Asset Value per Share (or Its Equivalent), which permits a reporting entity, as a practical expedient, to measure the fair value of certain investments using the net asset value per share of the investment. The Foundation adopted 2015-07 to reduce the cost and complexity in measuring fair value, as well as increase comparability of financial information across reporting entities that hold the same investments. The Foundation has adopted the standard with a date of initial application of October 1, 2022, using the full retrospective method. The adoption of 2015-07 did not have a material impact on the Foundation's consolidated financial statements and primarily resulted in enhanced disclosures.

In February 2016, the FASB issued Accounting Standards Codification ("ASC") 842, *Leases* ("ASC 842") to increase transparency and comparability among organizations by requiring the recognition of right-of-use assets and lease liabilities on the statement of financial position by lessees. The Foundation adopted the standard effective October 1, 2022 and there was not a material impact on the accompanying consolidated financial statements.

Basis of accounting and financial statement presentation

The accompanying consolidated financial statements of the Foundation have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S GAAP").

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Basis of consolidation

VCCF Nonprofit Center, LLC ("VCNC") is a wholly-owned subsidiary of the Foundation whose primary operating asset is an office building located in Camarillo, California, serving as the VCCF Nonprofit Center, the Foundation's offices, and the VCCF resource library. The Foundation's investment in the VCCF Nonprofit Center utilized 83% of the Cornerstone Administrative funds, whose designated purpose was to support the operations of the Foundation and the VCCF resource library. Returns from the building are allocated to the Cornerstone Administrative funds (at approximately 63%) and to the Foundation (at approximately 37%) representing the proportionate share of their full investments, respectively.

The accounts of the Ventura County Community Foundation Complex Asset Supporting Organization ("CASO") are included in these financial statements. Its public charity status is attained through its affiliation with the Foundation.

In the accompanying supplementary information, the operating activity of the Foundation and VCNC are included in "operating and non-profit center" while CASO's activities are included in "under management". The Foundation has eliminated all material intercompany accounts and transactions.

Supporting organizations

The Foundation previously worked with the Martin V. and Martha K. Smith Foundation (the "Smith Foundation"). The Foundation appointed a majority of the members of the governing board of the Smith Foundation. The Foundation determined that it did not have an economic interest in the Smith Foundation and has elected not to consolidate the Smith Foundation. In December 2021, the Martin V. and Martha K. Smith Foundation board of directors unanimously approved the decision to sunset the Smith Foundation, gifting the majority of their assets to the California State University Channel Islands Foundation. The remaining assets were used to create a donor advised fund and a designated endowment fund at the Foundation. In May 2023, the Smith Foundation was dissolved. In 2028, distributions from the designated endowment fund, which has a balance of \$422,710 at September 30, 2023, are designated to support the Foundation's operations.

CASO is also a supporting organization. VCCF has both control of CASO and an economic interest in its activities, and therefore consolidates that entity.

Classification of net assets

The Foundation reports information regarding its financial position and activities according to two classes of net assets: without donor restrictions and with donor restrictions.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Classification of net assets (continued)

- Net assets without donor restrictions Includes contributions with no donor-imposed restrictions. Contributions with donor-imposed restrictions that are subject to the variance power established by the Foundation's governing documents are also considered without donor restrictions. The variance provision gives the Board of Directors (the "Board") the power to modify any restriction placed on gifts to the Foundation that become incapable of fulfillment or is no longer consistent with the charitable needs of the community. Accordingly, unless time restrictions have been imposed on contributions, net assets are generally classified as without donor restrictions. It is the Foundation's policy that, absent contrary explicit directions in the transferring instrument from the donor regarding the use of the principal, all or part of the principal of any fund may be used subject to certain conditions, including the approval of the Board consistent with all legal requirements. These funds have been separated as "Funds Under Management" in net assets without donor restrictions on the consolidated statement of financial position. Contributions with donor-imposed restrictions that are met during the same fiscal year as the contribution is made are included as without donor restriction support that net assets without donor restrictions.
- Net assets with donor restrictions (See Note 10): These are subject to donor (or certain grantor) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both. Investment income generated from perpetually donor restricted net assets is temporarily donor restricted by law until appropriated by the Board in support of the purpose of each fund and in accordance with the Foundation's programs and operations. The Foundation's perpetually donor restricted net assets consist of contributions from and related activity of perpetual funds not subject to the variance power and held by the Foundation as defined under the Uniform Prudent Management of Institutional Funds Act ("UPMIFA").

Classifications on fund basis

Within net assets, the Foundation has further classified its funds as:

• Endowed - Consists of funds for various purposes, mostly subject to the variance power and are all governed by UPMIFA, that are intended to last in perpetuity. These funds are invested in the Foundation's investment pool and are subject to the Foundation's spending policy which provides for a specific appropriation for distribution on an annual basis.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Classifications on fund basis (continued)

- Quasi-endowed Consists of funds for particular purposes, subject to the variance power, that
 were established with the intent that they are available to be spent at any time if so desired, but
 are intended to be long term assets of the Foundation. These funds are invested in the
 Foundation's investment pool.
- Pass-through Consists of funds for particular purposes, subject to a variance power, that were established with the intent that they would be spent within 12 to 18 months and are held in a money market fund.

Within these classifications there are additional types of funds:

- Advised funds The Foundation offers several types of funds that enable donors to identify
 funding opportunities aligned with their values and charitable interest. Donor advised funds
 allow donors to recommend grant recipients, subject to the Foundation's due diligence and
 approval. At September 30, 2023, total advised funds included within net assets was
 \$34,806,928.
- Agency and Designated Funds The Foundation receives and distributes assets under certain agency and intermediary arrangements. U.S. GAAP establishes standards for transactions in which a recipient organization accepts a contribution from a donor and agrees to transfer those assets, the return on investment of those assets, or both, to another entity that is specified by the donor. U.S. GAAP requires that if a not-for-profit organization establishes a fund at a recipient organization with its own funds and specifies itself or its affiliate as the beneficiary of that fund (Agency Funds), the recipient organization must account for the transfer of such assets as a liability. The liability is reflected under funds held as agency endowments on the accompanying consolidated statement of financial position. In addition, related amounts received or distributed, investment income or loss, and expenses are presented separately in the accompanying consolidated statement of activities. At September 30, 2023, total agency funds included within funds held as agency endowments on the consolidated statement of financial position were \$20,575,152. The Foundation also receives and distributes assets contributed by donors to benefit specific not-for-profit organization(s). These funds (Designated Funds) differ from Agency Funds as they are established by the donor and not established by the not-for-profit organization. At September 30, 2023, total designated funds included within net assets were \$38,488,692.
- Board-designated endowment These funds were previously donor-advised and currently do not have a donor-advisor so the Board of the Foundation acts as the advisor. At September 30, 2023, total board-designated endowment funds included within net assets was \$15,408,497.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Classifications on fund basis (continued)

- Field of Interest These funds enable donors to identify a broad charitable purpose or a category of interest (e.g., arts, education or human services) and/or geographic area or target population (e.g., senior citizens, children and youth or immigrants). At September 30, 2023, total field of interest funds included within net assets was \$26,238,521.
- General Unrestricted funds that are available for operations of the Foundation. At September 30, 2023, total general funds included within net assets was \$10,232,060.
- Planned giving These include charitable remainder trusts, charitable gift annuities, and life insurance policies. At September 30, 2023, total planned giving funds included within net assets was \$280,248.
- Scholarship funds The Foundation administers a scholarship program. The majority are designed for current or former residents of Ventura County. At September 30, 2023, total scholarship funds included within net assets was \$23,772,772.
- Regranting funds In response to a wide variety of community needs, the Foundation establishes funds to collect and distribute resources for a specific purpose. Regranting funds under management included within net assets totaled \$1,641,544 at September 30, 2023.

Income tax status

The Foundation and CASO are nonprofit public benefit corporations organized under the laws of California and, as such, are exempt from federal and state income taxes under Section 501(c)(3) of the Internal Revenue Code ("IRC") and corresponding state provisions.

The consolidated financial statements also contain VCNC, a single member limited liability company that is taxed as a partnership under the IRC. Taxable income of VCNC is passed through to its member and reported on their respective income tax return.

Use of estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain amounts and disclosures. It is at least reasonably possible that the significant estimates could change in the coming year and accordingly, actual results could differ from those estimates.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Use of estimates (continued)

Significant estimates used in the preparation of these consolidated financial statements include:

- Allocation of certain expenses by function
- Discount factors used in determining pledges receivable and annuities payable by charitable trusts
- Allowance for contributions receivable
- Fair market value of assets held by charitable trusts
- Fair market value of certain investments
- Depreciable lives of property and equipment

Cash and cash equivalents

For purposes of the consolidated statement of cash flows, the Foundation considers all highly liquid financial instruments purchased with an original maturity of three months or less to be cash equivalents. There are additional cash and cash equivalents in the investment portfolio that are part of the strategic investment allocation as advised by the Foundation's investment consultant and approved by the Investment Committee and the Foundation's full board. These are detailed in Note 3.

Contributions and contributions receivable

Contributions received are recorded at their fair value on the date of donation. Unconditional promises to give are recognized as revenue in the period received and as assets, decreases of liabilities, or expenses depending on the form of the benefits received. Conditional promises to give are recognized when the conditions on which they depend are substantially met. The Foundation routinely assesses the financial strength of its donors and records an allowance for potentially uncollectible accounts when deemed necessary. At September 30, 2023 the allowance for doubtful contribution receivables was \$68,929.

Contributions receivables are expected to be realized in the following periods:

In one year or less	\$ 6,261,539
Between one and five years	776,800
·	7,038,339
Discount	(149,594)
Allowance for doubtful contribution receivables	(68,929)
	¢ 6010016
	<u>\$ 6,819,816</u>

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Investments

Investments are monitored by the Board of Directors' investment oversight committee and are stated at fair value. Unrealized gains and losses are recognized aggregately. Realized gains and losses are recognized immediately and are computed using the specific identification method.

Fixed assets

Purchases of fixed assets are recorded at cost. Donated items are recorded at fair value when received.

Depreciation and amortization on both purchased and donated items are recorded using the straight-line method over the shorter of the estimated useful life of the related asset or the term of the lease for leasehold improvements as follows:

Buildings	40 years
Furniture and equipment	5 - 7 years
Leasehold improvements	5 years

Normal repairs and maintenance are expensed as incurred, whereas significant charges which materially increase values or extend useful lives are capitalized and depreciated or amortized over the estimated useful lives of the related assets.

Depreciation and amortization for the year ended September 30, 2023 was \$203,665.

Impairment of long-lived assets

Management reviews each asset or asset group for impairment whenever events or circumstances indicate that the carrying value of an asset or asset group may not be recoverable. During the year ended September 30, 2023, the Foundation determined that no assets were impaired.

Grants and grants payable

Grants are recorded as expenses when they are recommended by the donor and the Board approves grants retrospectively, subject to the due diligence process of the Foundation. For funds held to benefit specific Agencies, the Board approves those grants at the beginning of the fiscal year, and those are recorded as expenses when they are requested by the Agency. Grants included in grants payable at September 30, 2023 are scheduled to be paid during the fiscal year ended September 30, 2024.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Concentrations

The Foundation cash balances are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000. At times during the year, cash in these accounts may exceed the federally insured amounts. The Foundation has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on its cash and cash equivalents.

The Foundation maintains a majority of its investment cash balances in money market funds. Such balances are not fully insured.

A majority of the donors to the Foundation are from Ventura County.

Donated services

Donated goods and services received by the Foundation are recorded at fair market value at the time of the donation. During the fiscal year ended September 30, 2023, approximately one hundred volunteers gave their time and expertise to the Foundation in a wide variety of areas including service on the Board; grants and scholarship committees; administrative, technical and financial advice; and office and public relations activities. This contribution, despite its considerable value to the mission of the Foundation, is not reflected in the financial statements as the contributions do not meet the requirements for recognition under GAAP.

Donated property and investments

Donated property and investments are recorded as contributions at their fair market value at date of receipt.

Functional expenses

The Foundation allocated its expenses on a functional basis among its various program and support services. Expenses that can be identified with a specific program or support service are allocated directly according to their functional classification. Expenses that are common to several functions are allocated based on the number of full-time equivalent employees working in each functional area, since the benefit received is most closely related to the time spent by the employees.

3. FAIR VALUE MEASUREMENT

Accounting Standards Codification ("ASC") 820, Fair Value Measurement and Disclosures, provides the framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes inputs to the valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under ASC 820 are described as follows:

- Level 1 Quoted prices in active markets for identical assets or liabilities.
- Level 2 Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices in active market that are not active; discounted cash flows; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.
- Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities; including general partner estimates and recent third-party appraisals.

The asset's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

The following table sets forth by level, within the fair value hierarchy, the Foundation's assets at fair value as of September 30, 2023:

	Level 1	Level 2	Level 3	Fair Value
Cash and cash equivalents Fixed income composite Equity Real asset composite	\$ 2,762,751 57,942,683 83,350,653 7,355,181 151,411,268	\$ - - - - -	\$ - - - - -	\$ 2,762,751 57,942,683 83,350,653 7,355,181 151,411,268
Cash surrender value of life insurance Charitable gift annuities	- 	218,258 420,307 638,565	- 	218,258 420,307 638,565
	\$ 151,411,268	\$ 638,565	<u>\$</u>	152,049,833
Investments measured at net asset value				27,675,908 \$ 179,725,741

3. FAIR VALUE MEASUREMENT (continued)

Life insurance and charitable gift annuities are included within planned giving on the consolidated statement of financial position.

The following table lists information related to investments measured at fair value on a recurring basis using Net Asset Value ("NAV") as the practical expedient by major category for the fiscal year ended September 30, 2023:

DescriptionFundsCommitmentsFrequencyNotice PeriodAEA Mezzanine Fund II\$ 288\$ 39,555IlliquidN/AAEA Investors Fund VI309,53238,183IlliquidN/AAEA Investors Fund VIII1,016,60540,652IlliquidN/AAG Realty Fund VIII134,137154,179IlliquidN/AAtlas Partners Holdings II1,109,979104,482IlliquidN/ACanterbury SPFS Fund VIII5,5971,729,603IlliquidN/ACanyon Value Realization1,522,675N/AIlliquidN/ACenterbridge Partners Real Estate612,638175,252IlliquidN/ACenterbridge Pre-Fund Balance20,508N/AIlliquidN/ACenterbridge Partners (II) Real Estate345,533648,703IlliquidN/AFund IICenterbridge (II) Pre-Fund Balance15,735N/AIlliquidN/A			NAV in	Į	Infunded	Redemption	Redemption
AEA Investors Fund VI 309,532 38,183 Illiquid N/A AEA Investors Fund VII 1,016,605 40,652 Illiquid N/A AG Realty Fund VIII 134,137 154,179 Illiquid N/A Atlas Partners Holdings II 1,109,979 104,482 Illiquid N/A Atlas Partners Holdings III 5,597 1,729,603 Illiquid N/A Canterbury SPFS Fund VIII 1,411,203 N/A Illiquid N/A Canyon Value Realization 1,522,675 N/A Illiquid N/A Centerbridge Partners Real Estate 612,638 175,252 Illiquid N/A Centerbridge Pre-Fund Balance 20,508 N/A Illiquid N/A Centerbridge Partners (II) Real Estate 345,533 648,703 Illiquid N/A Fund II	Description	_	Funds	Co	mmitments	Frequency	Notice Period
AEA Investors Fund VI 309,532 38,183 Illiquid N/A AEA Investors Fund VII 1,016,605 40,652 Illiquid N/A AG Realty Fund VIII 134,137 154,179 Illiquid N/A Atlas Partners Holdings II 1,109,979 104,482 Illiquid N/A Atlas Partners Holdings III 5,597 1,729,603 Illiquid N/A Canterbury SPFS Fund VIII 1,411,203 N/A Illiquid N/A Canyon Value Realization 1,522,675 N/A Illiquid N/A Centerbridge Partners Real Estate 612,638 175,252 Illiquid N/A Centerbridge Pre-Fund Balance 20,508 N/A Illiquid N/A Centerbridge Partners (II) Real Estate 345,533 648,703 Illiquid N/A Fund II		Ф	200	Ф	20.555	T111 1 1	27/4
AEA Investors Fund VII 1,016,605 40,652 Illiquid N/A AG Realty Fund VIII 134,137 154,179 Illiquid N/A Atlas Partners Holdings II 1,109,979 104,482 Illiquid N/A Atlas Partners Holdings III 5,597 1,729,603 Illiquid N/A Canterbury SPFS Fund VIII 1,411,203 N/A Illiquid N/A Canyon Value Realization 1,522,675 N/A Illiquid N/A Centerbridge Partners Real Estate 612,638 175,252 Illiquid N/A Centerbridge Pre-Fund Balance 20,508 N/A Illiquid N/A Centerbridge Partners (II) Real Estate 345,533 648,703 Illiquid N/A Fund II		\$		\$			
AG Realty Fund VIII 134,137 154,179 Illiquid N/A Atlas Partners Holdings II 1,109,979 104,482 Illiquid N/A Atlas Partners Holdings III 5,597 1,729,603 Illiquid N/A Canterbury SPFS Fund VIII 1,411,203 N/A Illiquid N/A Canyon Value Realization 1,522,675 N/A Illiquid 100 days Centerbridge Partners Real Estate 612,638 175,252 Illiquid N/A Centerbridge Pre-Fund Balance 20,508 N/A Illiquid N/A Centerbridge Partners (II) Real Estate 345,533 648,703 Illiquid N/A Fund II							
Atlas Partners Holdings II 1,109,979 104,482 Illiquid N/A Atlas Partners Holdings III 5,597 1,729,603 Illiquid N/A Canterbury SPFS Fund VIII 1,411,203 N/A Illiquid N/A Canyon Value Realization 1,522,675 N/A Illiquid 100 days Centerbridge Partners Real Estate 612,638 175,252 Illiquid N/A Centerbridge Pre-Fund Balance 20,508 N/A Illiquid N/A Centerbridge Partners (II) Real Estate 345,533 648,703 Illiquid N/A Fund II							
Atlas Partners Holdings III 5,597 1,729,603 Illiquid N/A Canterbury SPFS Fund VIII 1,411,203 N/A Illiquid N/A Canyon Value Realization 1,522,675 N/A Illiquid 100 days Centerbridge Partners Real Estate 612,638 175,252 Illiquid N/A Centerbridge Pre-Fund Balance 20,508 N/A Illiquid N/A Centerbridge Partners (II) Real Estate 345,533 648,703 Illiquid N/A Fund II							
Canterbury SPFS Fund VIII 1,411,203 N/A Illiquid N/A Canyon Value Realization 1,522,675 N/A Illiquid 100 days Centerbridge Partners Real Estate 612,638 175,252 Illiquid N/A Centerbridge Pre-Fund Balance 20,508 N/A Illiquid N/A Centerbridge Partners (II) Real Estate 345,533 648,703 Illiquid N/A Fund II							
Canyon Value Realization 1,522,675 N/A Illiquid 100 days Centerbridge Partners Real Estate 612,638 175,252 Illiquid N/A Centerbridge Pre-Fund Balance 20,508 N/A Illiquid N/A Centerbridge Partners (II) Real Estate 345,533 648,703 Illiquid N/A Fund II							
Centerbridge Partners Real Estate 612,638 175,252 Illiquid N/A Centerbridge Pre-Fund Balance 20,508 N/A Illiquid N/A Centerbridge Partners (II) Real Estate 345,533 648,703 Illiquid N/A Fund II							
Centerbridge Pre-Fund Balance 20,508 N/A Illiquid N/A Centerbridge Partners (II) Real Estate 345,533 648,703 Illiquid N/A Fund II							
Centerbridge Partners (II) Real Estate 345,533 648,703 Illiquid N/A Fund II							
Fund II							
Centerbridge (II) Pre-Fund Balance 15,735 N/A Illiquid N/A			345,533		648,703	Illiquid	N/A
	Centerbridge (II) Pre-Fund Balance		15,735		N/A	Illiquid	N/A
Coller Int'l Partners V 197 7,000 Illiquid N/A	Coller Int'l Partners V		197		7,000	Illiquid	N/A
Dunes Point II-A 592,900 93,906 Illiquid N/A	Dunes Point II-A		592,900		93,906	Illiquid	N/A
Greenspring Global IX-B 1,001,938 N/A Illiquid N/A	Greenspring Global IX-B		1,001,938		N/A	Illiquid	N/A
Goldentree Master Fund 3,187,758 N/A Illiquid 90 days	Goldentree Master Fund		3,187,758		N/A	Illiquid	90 days
HKW Capital Partners V 1,198,898 33,951 Illiquid N/A	HKW Capital Partners V		1,198,898		33,951	Illiquid	N/A
J.C. Flowers III LP 56,391 76,847 Illiquid N/A	J.C. Flowers III LP		56,391		76,847	Illiquid	N/A
Montauk TriGuard Fund IV 94,929 97,557 Illiquid N/A	Montauk TriGuard Fund IV		94,929		97,557	Illiquid	N/A
Montauk TriGuard Fund V 355,933 213,962 Illiquid N/A	Montauk TriGuard Fund V		355,933		213,962		N/A
Montauk TriGuard Fund VI 439,764 215,065 Illiquid N/A	Montauk TriGuard Fund VI		439,764		215,065	Illiquid	N/A
New Mountain IV 338,050 98,288 Illiquid N/A	New Mountain IV		338,050		98,288		N/A
New Mountain VI 1,134,015 381,207 Illiquid N/A	New Mountain VI		1,134,015		381,207	Illiquid	N/A
OHA European Strategic 32,231 N/A Illiquid N/A Credit Fund			32,231		N/A	Illiquid	N/A
Oaktree PIF 2009 21,507 N/A Illiquid N/A			21,507		N/A	Illiquid	N/A
OCM Opportunities Fund VII 4,447 N/A Illiquid N/A							
OCM Opportunities Fund VIIb 350 50,000 Illiquid N/A							
Quad-C Partners 927,212 913,058 Illiquid N/A							N/A
Riverwood Capital III 1,140,494 113,103 Illiquid N/A							
Riverwood Capital IV (35,707) 1,250,000 Illiquid N/A							
Searchlight Capital III 1,281,311 392,505 Illiquid N/A							
Siguler Guff BRIC Opps Fund II 97,111 20,000 Illiquid N/A							
Siguler Guff BRIC Opportunities 33,859 50,000 Illiquid N/A							
Silverlake Partners III 244,833 96,329 Illiquid N/A							
Silverlake Partners IV 1,580,550 27,858 Illiquid N/A							
Silverlake Partners VI 956,280 108,612 Illiquid N/A							
Strategic Investors Fund X 1,190,142 363,750 Illiquid N/A							
Strategic Partners Offshore IX 400,005 1,152,514 Illiquid N/A							

3. FAIR VALUE MEASUREMENT (continued)

Description	NAV in Funds	Unfunded Commitments	Redemption Frequency	Redemption Notice Period
SVB Strategic Investors Fund XI	278,510	1,424,325	Illiquid	N/A
Fir Tree Value Fund	1,223	N/A	Illiquid	N/A
Hawk Ridge Partners	1,615,293	N/A	Quarterly	60 days
Silver Point Capital Offshore	3,001,054	N/A	Annual	90 days
	\$ 27,675,908			

The Foundation uses NAV to determine the fair value of all underlying investments which (a) do not have a readily determinable fair value and (b) prepare their financial statements consistent with the measurement principles of an investment company or have the attributes of an investment company. Investments that are measured at fair value using NAV per share as a practical expedient are not classified in the fair value hierarchy.

4. INVESTMENT RETURN

The following schedule summarizes the investment returns for non-agency and agency funds in the consolidated statement of activities and the consolidated statement of financial position, respectively, for the year ended September 30, 2023:

	<u> </u>	Non-agency (VCCF)	Agency		Total
Investment earnings					
Net realized gains	\$	986,529	\$ 168,731	\$	1,155,260
Net unrealized gains		9,745,181	1,451,332		11,196,513
Dividends and interest		4,157,771	517,101		4,674,872
		14,889,481	2,137,164		17,026,645
Investment expense		(549,216)	 (77,462)	_	(626,678)
	\$	14,340,265	\$ 2,059,702	\$	16,399,967

The amounts reported above under "Agency" reflect the investment earnings and fees related to the funds held as agency endowments and are accounted for as changes to the funds held as agency endowments liability.

In seeking to attain the investment objectives set forth in the governing investment policy, the Board exercises prudence and appropriate care in accordance with the Uniform Prudent Management of Institutional Funds Act ("UPMIFA"). UPMIFA requires fiduciaries to apply the standard of prudence in investment decision making, stating "Management and investment decisions about an individual asset must be made not in isolation but rather in the context of the institutional fund's Portfolio..." All investment actions and decisions must be based solely on the interest of the Foundation. Fiduciaries must provide full and fair disclosure to the Board of all material facts regarding any potential conflicts of interests.

5. COMPLEX ASSET SUPPORTING ORGANIZATION

In January 2020, Ormond Beach Power LLC and the City of Oxnard entered into an agreement where CASO would be the fiduciary of funds for the demolition and remediation of the Ormond Beach Generating Station. Ormond Beach Power LLC will make regular contributions to a fund held by CASO at the Foundation until the sum of all their contributions made to the fund totals \$25 million. CASO's sole responsibility in the agreement is to hold on to the funds until the ultimate demolition and remediation of the Ormond Beach Generation Station and has no duty to review disbursements. As of September 30, 2023, the Foundation had \$23,611,111 of assets under management for CASO, which are included within funds held for designated purpose on the accompanying statement of financial position.

6. PLANNED GIVING ASSETS

Planned giving assets consisted of the following:

Charitable gift annuities	\$ 420,307
Cash surrender value of life insurance	 218,258
	\$ 638,565

Charitable gift annuities

Donors have contributed assets to the Foundation in exchange for a promise by the Foundation to pay to the donor or to individuals or organizations designated by the donor a fixed amount for a specified period of time. Under the terms of the charitable gift annuity agreements, no trust exists, as the assets received are held by, and the liability is an obligation of, the Foundation. The present value of payments to beneficiaries under these arrangements is calculated using discount rates representing risk-free rates in existence at the date of the gift. The liability ("planned giving liability" on the accompanying consolidated statement of activities) is the value of the annuity contract as determined by Section 72 of the Internal Revenue Code and the tax tables thereunder. Charitable gift annuities are included within other assets on the consolidated statement of financial position.

7. FIXED ASSETS

Fixed assets consisted of the following:

Land	\$ 2,185,000
Buildings	7,879,841
Furniture and equipment	399,116
Leasehold improvements	134,877
Website development	50,000
	10,648,834
Accumulated depreciation and amortization	(2,595,998)
	\$ 8.052.836

8. NOTES PAYABLE

Notes payable are detailed as follows:

Note payable to Citizens Business Bank in the original amount of \$4,575,000, with interest at the Secured Overnight Financing Rate ("SOFR") rate plus 2.55% (7.86% at September 30, 2023), secured by certain real property of the Foundation. The note payable matures in June 2045. Additionally, the Foundation has entered into an interest rate swap agreement (See Note 9). This note payable is subject to certain financial covenants that the foundation was in compliance with as of September 30, 2023.

Less unamortized debt issuance costs

\$ 4,184,753 (28,632)

\$ 4,156,121

The future maturities of the notes payable are as follows:

Year ending September 30,

2024	\$ 129,181
2025	134,295
2026	139,182
2027	144,245
2028	149,134
Thereafter	 3,488,716
	\$ 4,184,753

9. INTEREST RATE SWAP

The Foundation holds an interest rate swap agreement to effectively convert the interest rate of its note payable with Citizens Business Bank from variable to a fixed rate. The interest rate swap agreement is considered a derivative financial instrument but was not entered into for trading or speculative purposes. A non-operating gain or loss is included in the statement of activities, which represents the estimated change in the fair value of the interest rate swap based on it being marked to market.

9. INTEREST RATE SWAP (continued)

This financial instrument necessarily involves counterparty credit exposure. The counterparties for the swap transactions are major financial institution that meet the Foundation's criteria for financial stability and credit-worthiness. The agreement involves the exchange of floating and fixed-rate interest payments over the life of the agreement without an exchange of the underlying principal amount. The differential to be paid or received is recognized as an adjustment to interest expense related to the debt. The related amount payable to or receivable from the counterparty is recorded as a liability or an asset in the accompanying consolidated statement of financial position. A non-operating gain of \$147,901 to record the change in fair value of the interest rate swap has been recorded on the accompanying consolidated statement of activities for the year ended September 30, 2023.

The outstanding interest rate swap is on a notational amount of \$4,184,753 with a fixed interest rate of 3.53% and a termination date of June 30, 2045.

10. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions consisted of the following:

Subject to expenditure for specified purpose:		
Regranting	\$	1,351,669
Planned giving		237,351
		1,589,020
Subject to passage of time		6,907,030
Donor-restricted endowment funds:		
Donor corpus restricted in perpetuity		1,545,731
Earnings on donor-restricted endowments not yet appropriated for spending		604,105
	\$	10,645,886
	Ψ	10,0.0,000

11. ENDOWMENTS

Interpretation of relevant law

The Foundation's governing board has interpreted the Uniform Prudent Management of Institutional Funds Act ("UPMIFA") as requiring the preservation of the fair value of the original gift as of the gift date of donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation retains the original value of all gifts to the donor-restricted endowment plus unspent accumulated earnings in accordance with the applicable donor gift instrument.

11. ENDOWMENTS (continued)

<u>Interpretation of relevant law (continued)</u>

In accordance with UPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund
- The purposes of the Foundation and the donor-restricted endowment fund
- General economic conditions
- The possible effect of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the Foundation
- The investment policies of the Foundation.

Return objectives, risk parameters and strategies

Short-Term Portfolio - The Foundation offers a Short-Term Portfolio for funds or that portion of a fund that will be distributed in less than three years. The Short-Term Portfolio is intended to be invested in a manner consistent with the objectives of (i) maintaining the principal value of the invested assets, (ii) minimizing the potential that the principal value of assets will be impaired, and (iii) providing a liquid source of funds for distributions.

Due to the objective of preserving principal value of assets, the Short-Term Portfolio is expected to be invested exclusively in money market instruments and short-term fixed income securities such that the average credit quality of the portfolio is "A" or higher and the average duration of the portfolio is less than 24 months. Despite the intention to maintain principal value, the Board acknowledge that no securities with affiliated credit and/or interest rate risk are completely free of risk and principal losses may occur over short periods.

Long-Term Portfolio - The Long-Term Portfolio is designed for funds with an investment horizon of seven or more years. The primary investment objective of the Long-Term Portfolio is to achieve an annualized total return, net of fees and expenses, that is equal to or greater than the rate of inflation (as measured by the broad, domestic Consumer Price Index) plus any spending and investment expenses, such that purchasing power is maintained over time. The assets are to be managed in a manner that will meet the primary investment objective, while at the same time attempting to limit volatility in annual distributions. The primary objective of the portfolio may be expressed as:

Total Return greater than Consumer Price Index + Spending Policy + Investment Expenses

11. ENDOWMENTS (continued)

Return objectives, risk parameters and strategies (continued)

Given that this benchmark is not directly related to market performance, success or failure in achieving this goal should be evaluated over 10 to 20 years. A secondary objective is to achieve a total return in excess of the Policy Benchmark comprised of each strategic asset category benchmark weighted by its target allocation.

This portfolio has a broad target allocation of 45% equity, 20% fixed income and 35% alternative investments. It is designed for endowed funds and funds with a long-term spending horizon of seven or more years and is generally appropriate for funds intended to be fully expended over a donor's lifetime.

Spending policy and how investment objectives relate to spending policy

The purpose of the spending policy is to calculate the amount of money annually distributed from the Foundation's various endowment funds, for grant-making and administration. The primary objectives of the spending policy are to balance the interests of current and future beneficiaries by not over spending in the short-term or over accumulating in the long-term, and maintain the purchasing power of distributions over time by growing the corpus of each endowment fund to pace long-term inflation.

The Foundation's spending and investment policies work in tandem to achieve these objectives. The investment policy establishes an achievable return objective through a diversified investment strategy. Over long periods of time (7+ years), the Foundation's spending rate plus that of inflation should be in alignment with the average annual total return achieved through investment earnings. In other words, by distributing an amount that is equal to investment earnings less inflation, the Board seeks to preserve purchasing power of future distributions by growing each endowed fund at the rate of inflation. Mathematically, this is represented by the following hypothetical formula:

5% spending + 2% inflation = 7% net investment return objective

A secondary objective is to achieve a reasonable degree of stability in payout for annual distributions to grantees. Predictability of distributions allows recipients, including the Foundation, to more accurately budget future income. Predictability also helps to insulate the Foundation's investment managers from pressure to generate undo short term liquidity, which allows them to focus on achieving the best total return over the long term. The Foundation utilizes a smoothing formula to help achieve stable and predictable year-over-year distributions.

In California, UPMIFA includes the provision that an appropriation of greater than 7% of the average fair market value averaged over the past three years is presumptively imprudent.

11. ENDOWMENTS (continued)

Spending rate and smoothing formula

The current spending rate is 5% (or less for underwater funds based on the schedule below). This spending rate is applied to the trailing 16-quarter average market value for each endowment fund for the period ending June 30 of the prior fiscal year.

Additionally, a support fee based on the market value for each endowment fund is assessed quarterly in December (based on June 30 value), March (based on December 31 value), June (based on March 31 value) and September (based on June 30 value). Support fees charged by the Foundation for services provided and all non-agency administrative fees totaling \$1,676,782 have been eliminated from the consolidated financial statements.

Where a fund has not been in existence for 16 quarters, the actual number of quarters that the fund has been in existence will be used. All new endowment funds must be invested for four full quarters before any distributions are made.

The spending policy will be applied to both donor restricted and board designated endowment funds. It does not apply to endowment funds with specific donor restrictions as to expenditure where the gift instrument defines a specific spending formula.

The Foundation will maintain a record of the historic gift value of each donor restricted endowment fund. This includes the terms of any Foundation solicitation from which a donor restricted fund resulted. Historic gift value means a) the fair value in dollars of an endowment fund at the time it first became an endowment fund, b) plus the fair value in dollars of each subsequent donation to the fund at the time it is made, c) plus accumulations to the endowment fund if specifically directed by the donor's gift instrument.

Underwater Funds - From time to time, the fair value of the assets associated with individual donor restricted funds may fall below the level that current law requires the Foundation to retain for a fund of perpetual duration. In accordance with GAAP, these deficiencies are reported as a reduction in net assets without donor restrictions. Such deficiencies may result from unfavorable market fluctuations, particularly if the funds were invested in the endowment pool shortly prior to significant market declines. As of September 30, 2023, the Foundation held 24 endowment funds where the market value had fallen below the original corpus due to market conditions. The amount of the shortfall totaled \$111,481. Underwater funds will experience a reduction in payout based on the schedule below. The reduced payout is intended to allow for recovery of the historic gift value over a reasonable period of time, while not completely eliminating payout in support of charitable programs.

Underwater Amounts	Adjusted Spending Rates
T 1 50/	5.000/
Less than 5%	5.00%
5% to less than 10%	3.75%
10% to less than 15%	3.35%
15% or more	2.50%

11. ENDOWMENTS (continued)

Endowment net assets composition by type of fund

Endowment net asset composition by type of fund as of September 30, 2023 is as follows:

	Without Donor Restrictions			Vith Donor estrictions		Total
Endowments restricted by donors in	_		_		_	
perpetuity Accumulated investment gains on donor-	\$	-	\$	1,545,731	\$	1,545,731
restricted endowments		-		604,105		604,105
Funds functioning as endowments	133,68	<u>87,774</u>		6,446,347	_	140,134,121
	\$ 133,68	37,774	\$	8,596,183	\$	142,283,957

Donor restricted funds functioning as endowments are entirely comprised of time-restricted bequests that when received, will become a part of the managed fund and reclassified as funds without donor restrictions.

Changes in endowment net assets during the year ended

Changes in endowment net assets for the fiscal year ended September 30, 2023 is as follows:

	Without Donor Restrictions	With Donor Restrictions	Total
Balance, September 30, 2022	\$ 124,991,729	\$ 2,938,873	\$ 127,930,602
Investment returns Contributions Appropriation of net assets	14,708,243 2,380,809 (8,393,007) 8,696,045	198,270 6,247,460 (788,420) 5,657,310	14,906,513 8,628,269 (9,181,427) 14,353,355
Balance, September 30, 2023	\$ 133,687,774	\$ 8,596,183	\$ 142,283,957

12. RENTAL INCOME

VCCF Nonprofit Center, LLC leases office space to several Ventura County focused nonprofit organizations which expire at various dates through August 2028.

12. RENTAL INCOME (continued)

The future scheduled minimum rental income under the lease terms is as follows:

Year ending September 30,

2024	\$ 983,857
2025	985,864
2026	997,924
2027	997,440
2028	645,944
	\$ 4,611,029

13. COMMITMENTS AND CONTINGENCIES

Leases

The Foundation leases its office space from the VCCF Nonprofit Center, LLC for approximately \$11,162 per month plus operating expenses that expires in April 2028. During the year ended, September 30, 2023, the Foundation paid or accrued \$103,118 in rents to the VCCF Nonprofit Center, LLC, which has been eliminated in the consolidated financial statements.

<u>Investment commitments</u>

At September 30, 2023, the Foundation had made investment commitments to partnerships that are not readily marketable in an amount not to exceed \$14,838,718.

<u>Investment consultant fees</u>

In 2018, the Foundation entered into an Outsourced Chief Investment Officer Agreement (the "Agreement") with Canterbury Consulting, Inc. ("Canterbury") with 4% annual escalating payments. The Agreement may be terminated by written notice from either party to the other upon 30 days prior written notice.

During the year ended September 30, 2023, the Foundation paid \$292,465 to Canterbury.

Patterson Park

The Foundation has a Right of Termination on land that now makes up Patterson Park that it donated to the City of Oxnard under the condition that it be used only as a park for public use or else ownership of the land will revert back to Ventura County Community Foundation. At the time of the donation the land had a recorded book value of \$3,810,000.

14. RETIREMENT PLAN

Foundation employees who work at least 20 hours per week are eligible to participate in a deferred salary savings plan under Section 403(b) of the Internal Revenue Code immediately upon hire. The Foundation matches at its discretion up to 6% of the eligible salary after one year of employment. For the year ended September 30, 2023, Foundation contributions to the 403(b) Plan totaled \$79,146.

15. FIDUCIARY LIABILITY

In September 2015, the Foundation contracted with a "Big 4" accounting firm to conduct an independent fiduciary review on approximately 90% of the assets under the Foundation's management. Three main issues were uncovered during the review which included:

- Improper investment of funds in money market accounts
- Over allocation of interest income to the Foundation's unrestricted fund
- Assessment of fund administrative fees in excess of agreed upon amounts

As soon as the Foundation received notice from the "Big 4" accounting firm of these issues, the Foundation self-disclosed the situation to the California Attorney General ("AG"). The Foundation also calculated the cost of reimbursing the approximately 48 funds impacted (of the total 600 funds) to make them whole. The cost of resolving these issues was \$1,554,500 with a repayment strategy approved by the AG's office. The repayment terms are as follows:

- Interest rate is set at 3%
- Two years of interest only payments
- Ten years of fully amortizing principal and interest payments

At the same time, the AG directed the Foundation to replenish the funds invested from the Cornerstone Administrative Endowment into the VCCF Nonprofit Center LLC. This replenishment is tied to the final repayment of the bank loan secured by the building (not including any refinancing of the loan), or the sale of the building, whichever occurs earlier. The AG also required the Foundation to have its policies and procedures revised by a third party, particularly with regard to classification and monitoring of its funds. The Foundation engaged with the Silicon Valley Community Foundation to complete this work. On December 6, 2017, the AG confirmed that the Foundation had taken the necessary steps to close the investigation.

On advice of counsel, on December 31, 2018, the Foundation repaid \$295,013 of this liability. The remaining balance will continue to be repaid according to the original terms. As of September 30, 2023, the remaining cost to correct these issues was \$800,445 and was eliminated in the consolidated financial statements.

16. LIQUIDITY AND AVAILABILITY

The Foundation's financial assets are predominantly held for its philanthropic purposes. The Ventura County Community Foundation offers several philanthropic gift planning options, including a Charitable Gift Annuity program, Charitable Lead Trusts, and Charitable Remainder Trusts, and accepting gifts of real estate and other complex assets. The organization is also responsible for the oversight of a 53,000 sq. ft. building that houses 14 nonprofit organizations. Having a robust reserve policy continues to be a key priority. Philanthropic funds cannot be used for reserves.

The Organization is focused on building reserves equal to three years of unrestricted operating cash needs in an effort to best meet the philanthropic planning requirements of its donors and nonprofit community in Ventura County.

The following reflects the Organization's financial assets reported on the consolidated statement of financial position, reduced by amounts not available for general use within one year because of contractual or donor-imposed restrictions.

Liquidity of financial assets as of September 30, 2023 is as follows:

Cash	\$ 4,484,559
Contributions receivable, net	6,819,816
Investments	<u>179,087,176</u>
	190,391,551
Net assets with donor restrictions (Note 11)	(10,645,886)
Funds held for agency endowments	(20,575,152)
Funds under management	(130,162,157)
Funds held for designated purpose (Note 5)	(23,611,111)
	\$ 5,397,245

During the year ended September 30, 2023, the Organization incurred \$3,670,788 of expenses to support operations, which includes expenses for operating the 53,000 square foot office building. Based on liquid assets available as of September 30, 2023, the Organization can sustain operations for approximately 18 months after year-end.

17. SUBSEQUENT EVENTS

The Foundation has evaluated events subsequent to September 30, 2023, to assess the need for potential recognition or disclosure in the consolidated financial statements. Such events were evaluated through March 28, 2024, the date which the financial statements were available to be issued. Based upon this evaluation it was determined no subsequent events occurred that require recognition or additional disclosure in the consolidated financial statements, except as disclosed below:

17. SUBSEQUENT EVENTS (continued)

The Employee Retention Tax Credit ("ERC"), a refundable tax credit against certain employment taxes allowed to an eligible employer for qualifying wages, was established by the Coronavirus Aid, Relief, and Economic Security ("CARES") Act and was subsequently amended through additional legislation. The tax credit is equal to 50% of the qualified wages, up to \$10,000 per employee, that an employer whose business has been financially impacted by COVID-19 pays to employees after March 12, 2020 and before January 1, 2022.

In January 2024, the Foundation determined it was eligible to apply for the ERC and calculated a total ERC of \$405,266 for the wages paid during the period March 2020 through September 2021.

The ERC program is subject to inspection and audit by the IRS. The purpose of such audits is to determine whether entities met eligibility requirements under the program and that funds were used in accordance with guidelines and regulations. While management believes the Foundation met the ERC requirements, it is possible that ERC funds recognized could ultimately be disallowed.



Ventura County Community Foundation and Subsidiaries Statement of Financial Position by Segment September 30, 2023

ASSETS

	perating and Non-profit Center	N	Under Ianagement	E	liminating Entries		2023 Total
Cash and cash equivalents	\$ 552,665	\$	3,931,894	\$	_	\$	4,484,559
Contributions receivable, net	-		6,819,816		-		6,819,816
Prepaid and other assets	250,530		-		(7,157)		243,373
Investments	5,300,369	1	73,786,807		_	1	79,087,176
Planned giving	61,533		577,032		-		638,565
Interest rate swap asset	1,252,545		-		-		1,252,545
Fixed assets, net of accumulated depreciation	8,052,836		-		-		8,052,836
Earnings due to funds	 		708,293		(708,293)		
Total assets	\$ 15,470,478	\$1	85,823,842	\$	(715,450)	\$2	00,578,870

LIABILITIES AND NET ASSETS

	Operating and			
	Non-profit	Under	Eliminating	2023
	Center	Management	Entries	Total
Liabilities				
Accounts payable and accrued expenses	\$ 307,341	\$ 105,473	\$ (7,157)	\$ 405,657
Grants payable	-	579,017	-	579,017
Notes payable	4,156,121	-	-	4,156,121
Funds held for designated purpose	-	23,611,111	-	23,611,111
Funds held as agency endowments	-	20,575,152	-	20,575,152
Planned giving liability	-	315,887	-	315,887
Tenant security deposits	66,663	-	-	66,663
Due from funds	708,293		(708,293)	
Total liabilities	5,238,418	45,186,640	(715,450)	49,709,608
Net assets				
Without donor restrictions	10,061,219	130,162,157	-	140,223,376
With donor restrictions	170,841	10,475,045	-	10,645,886
Total net assets	10,232,060	140,637,202		150,869,262
Total liabilities and net assets	<u>\$ 15,470,478</u>	\$185,823,842	<u>\$ (715,450)</u>	\$200,578,870

Ventura County Community Foundation and Subsidiaries Statement of Activities by Segment For The Year Ended September 30, 2023

	Operating and Non-profit Center	Under Management	Eliminating Entries	2023 Total
Revenue, gains and other support				
Revenue and support	Φ (50.710	Ф. 11 <i>505</i> 0 7 5	Φ (640.174)	Ф 11 605 420
Grants and contributions	\$ 659,719	\$ 11,585,875	\$ (640,174)	\$ 11,605,420
Rental income	995,573	24.025	(1 (50 000)	995,573
Management fees	1,923,446	34,027	(1,670,029)	287,444
Total revenue and support	3,578,738	11,619,902	(2,310,203)	12,888,437
Investment return (loss),net	304,774	14,058,473	(22,982)	14,340,265
Total revenue, gains and other support	3,883,512	25,678,375	(2,333,185)	27,228,702
Functional expenses				
Grants & distributions	1,280,240	9,857,813	(640,174)	10,497,879
Other program services	1,392,310	304,087	(0+0,17+)	1,696,397
Management and general	690,700	1,682,999	(1,693,011)	680,688
Fundraising	307,538	1,002,777	(1,075,011)	307,538
Total functional expenses	3,670,788	11,844,899	2,333,185	13,182,502
-				
Changes in net assets	212,724	13,833,476	-	14,046,200
Non-operating				
Change in value of interest rate swap	147,901		<u> </u>	147,901
Change in unrestricted net assets	360,625	13,833,476		14,194,101
Change in net assets	360,625	13,833,476	-	14,194,101
Net assets, beginning of year	9,871,435	126,803,726		136,675,161
Net assets, end of year	\$ 10,232,060	\$140,637,202	<u>\$</u>	\$150,869,262